

BRINGING CANADIANS TOGETHER THROUGH BOWLS

MESSAGE FROM THE PRESIDENT AND EXECUTIVE DIRECTOR

2019-2020 was an exciting year as the organization implemented the first year of the new Strategic Plan: Bringing Canadians Together Through Bowls. It is with a great deal of pride that we reflect on this past year.

The fiscal year started strong with Team Canada qualifying for the 2020 World Championships in all eight disciplines at the 2019 Asia Pacific Championships. They additionally brought home four medals, with a silver in Men's Singles and bronze medals in each of Men's Pairs, Men's Fours and Women's Triples.

With a focus on club development, a new workshop was piloted around four pillars of successful sport clubs. The workshop design not only focused on presenting recent innovations in club administration and promotion, but also allowed participants to integrate their learnings directly into a plan tailored for their specific club. We look forward to formally releasing this product in the coming fiscal year.

Safe Sport was a primary focus for the 2019-2020 year. The Board worked to update a complete suite of Safe Sport Policies. Executive Director Anna Mees took advantage of federal government funding to reach out to all provincial bowls associations to discuss the impact of Safe Sport on their associations. A new Safe Sport section on the Bowls Canada website was designed to help inform clubs and bowlers across the country. We successfully engaged an Independent Safe Sport Officer to securely manage complaints and Safe Sport reporting.

Gender Equity was another theme for 2019-2020. Bowls Canada ran a Women in Coaching education initiative designed to help women coaches attain trained and certified NCCP status. Additionally, we were excited to work with BC's Mary Wright and National Team Coach Terry Scott on a High Performance Apprenticeship program. Recognizing that women coaches on the international scene are extremely rare, Wright and Scott identified a process by which women coaches could be mentored through an individualized learning program with applicable coaching experience in a supportive environment. While completing her learning plan, Wright attended the 2019 Multi-Nations Gold Coast Invitational in an apprentice coach capacity where she was approached by almost all of the participating nations to learn more about this initiative. Wright went on to successfully coach Emma Boyd at the 2019 World Youth Championships.

The Para Bowls program gained significant momentum this year with the successful Innovation Initiative grant application and an inaugural national Para Bowls event planned for 2020. Bowls Canada was also officially recognized by International Bowls for the Disabled (IBD) as the sole governing body for Para Bowls in Canada.

Unfortunately, on March 11, 2020 the declaration of a global pandemic by the World Health Organization created a significant shift in the world impacting all sectors, including amateur sport. Amidst global cancellations and the closing of national economies, we were heartened by the collaboration and support of the Canadian bowls community. We know that an important focus of work in the coming year will be supporting clubs and bowlers through this pandemic.

As always, we are extremely grateful to the many people who contribute to bowls in Canada. We would be remiss to not recognize the dedication and passion of our Directors and staff, without whom our success would not be possible. We are looking forward to working with all of our members as we navigate this new reality.



IAN HOWARD

BCB President

San Haward



Executive Director

STRATEGIC OBJECTIVES

1 / DIVERSIFY AND GROW THE NUMBERS OF PARTICIPANTS IN A THRIVING BOWLS COMMUNITY.

2 / ENHANCE COMMUNICATION AND COLLABORATION BETWEEN BOWLS CANADA AND THE PROVINCIAL BOWLS ASSOCIATIONS

3 / ENHANCE ORGANIZATIONAL EXCELLENCE THROUGH VALUES-BASED LEADERSHIP AND EFFECTIVE GOVERNANCE.

4 / CREATE EXCEPTIONAL BOWLS
EXPERIENCES THROUGH ENHANCED
SYSTEM EXCELLENCE

5 / DELIVER AN INSPIRATIONAL HIGH PERFORMANCE BOWLS PROGRAM





DIVERSIFY AND GROW

- The Board of Directors met in the summer of 2019 to initiate a process to identify an updated membership and participation structure to support the maintenance of a robust bowls community and provide increased opportunities for Canadians to experience bowls.
- A successful application was made to the International Bowls for the Disabled association to recognize Bowls Canada as the sole governing body for Para Bowls in Canada.
- A survey was launched to identify baseline data on the number of bowlers with disabilities participating at Canadian clubs.
- The Club Development Workshop was successfully piloted in Ontario and Alberta.

 Plans to pilot in Quebec and British Columbia were cancelled due to the onset of the COVID-19 pandemic. The workshop presented four core pillars of success for Canadian clubs and provided a framework for participants to develop a business plan tailored for their club.
- The 2019 National Bowls Day event saw participation by close to 100 clubs with events occurring in every province. The 2019 membership data showed a strong correlation between successful Bowls Day events and increases in club and provincial membership numbers.
- The national Learn to Bowl Program was officially launched in both official languages. This program introduces beginners of all ages to bowls in a safe, fun and developmentally appropriate manner.



COMMUNICATE AND COLLABORATE

- A Club Liaison Network was launched with the intention of identifying a designated representative from every club in Canada to receive and share information with Bowls Canada.
- A new Communication Strategy was developed with goals to increase engagement with local clubs and bowlers as well as to enhance promotion amongst the Canadian public.
- Social media followers and engagement grew beyond the targeted 25% increase for both Facebook and Instagram. The 2019 Asia Pacific Championships social media campaign resulted in more than 15,000 engagements over the period of the competition.
- The Presidents' Council continued to meet regularly through the year on issues such as Safe Sport, sport development, strategic planning and collaborative approaches to promotion and development.
- The Biased Bowls blog was used to share best practices and encourage thought provoking discussion on the future development of bowls. One of the most popular ongoing themes was the Ask an Umpire segment that allowed bowlers from across the country to send in their questions to be addressed by the National Officiating Committee.
- The national Communication Council was launched in February 2020 to collaborate on initiatives such as Bowls Day, national grant programs, Safe Sport and more.

 Unfortunately, the declaration of the global pandemic in March 2020 put a hold on these activities.



ORGANIZATIONAL EXCELLENCE

- Bowls Canada received additional funding to initiate Safe Sport and Gender Equity Initiatives. Outcomes included:
 - o Three "Women on Boards" webinars hosted by Women and Sport Canada o Six face-to-face Women and Sport leadership workshops run in Ontario and Alberta (workshops planned for Nova Scotia, Quebec and British Columbia were cancelled due to the COVID-19 Pandemic)
 - o Updated Safe Sport section on the Bowls Canada website
 - o A secure and confidential complaints process run through the designated Independent Safe Sport Officer was launched (details are on the Safe Sport section of the website)
 - o A suite of Safe Sport policies was developed and approved
 - o The Respect in Sport Leader Training was made available at no cost to all Bowls Canada volunteers, coaches, staff and athletes
- Bowls Canada was successful in their application for a federal Innovation Initiative grant to develop and pilot a project to increase the number of registered bowlers with disabilities through the creation of a safe, welcoming environment for Canadians with various disabilities to play bowls. Initially planned for implementation in 2020, the COVID-19 pandemic has delayed the initiative by a year.
- The 2019 Annual General Meeting resulted in a full complement of Directors being elected to the Board.



ORGANIZATIONAL EXCELLENCE

- The national office officially moved to the House of Sport in December 2019. This move puts the organization in direct contact with many other peer organizations including Commonwealth Sport Canada, the Coaching Association of Canada, Wrestling Canada, Ringette Canada, Boccia Canada, Hockey Canada and many more.
- With the dissolution of the Blind Bowls Association of Canada (BBAC), Bowls Canada officially took on the responsibility of ParaBowls within Canada. BBAC's generous donation to Bowls Canada will provide initial seed money to see the establishment of new development resources and a new national competition to support ParaBowlers.

EXCEPTIONAL BOWLS EXPERIENCES

- BCB's Learn to Bowl program was recognized as a "best practice" at the Sport for Life summit in Gatineau, QC in January 2020 and BCB's Jake Schuknecht was asked to share highlights from the program on a National Panel.
- Coach development continued across the country:
 - o 8 Club Coach workshops took place between BC, ON, and NS, which resulted in 83 coaches being trained
 - o 2 Competition Coach workshops took place between NB and ON, which resulted in 20 attendees reaching the "in-training" status
 - o 2 Competition Coach Evaluations took place across Canada (one in BC, one in NS)
 - o 3 Coach Evaluators (BC, AB, NS) achieved a "trained" status
 - o National Team head coach, Terry Scott, ran several coach development workshops throughout the month of August, which served as PD opportunities for coaches
 - o All Bowls NCCP resources were updated with the latest Concussion safety protocols



EXCEPTIONAL BOWLS EXPERIENCES

- Two important officiating pilots were run in 2019:
 - o an Umpire Evaluation program was piloted at the 2019 Canadian Lawn Bowling Championships (Burlington) and Outdoor Singles (Heritage Greens LBC) with the goal of providing meaningful feedback and identifying any gaps in existing training programs
 - o Bowls Canada initiated a formal recognition program at all 2019 Canadian Championships where umpires were paid \$30 per round.
- Bowls Canada entered into a partnership with the University of Guelph Turf Institute to update existing greens resources. A Greens Advisory Group was also struck to work with Bowls Canada staff on overseeing this project.
- The Competition Committee evolved into a new Development Committee in February, 2020. This will position the organization for the creation of exceptional bowls experiences that align with long-term development goals from grassroots recreation to national competition.

SUCCESSFUL SEASON OF CHAMPIONSHIPS 2019



CANADIAN YOUTH CHAMPIONSHIPS

JUAN DE FUCA LBC (VICTORIA, BC)

- Luci Ewen (BC) Junior Women's Champion
- Trevor Birrell (BC) Junior Men's Champion
- Emma Boyd (BC) U25 Women's Champion
- Brandon Watson (SK) U25 Men's Champion

CANADIAN PAIRS/FOURS

BURLINGTON LBC (BURLINGTON, ON)

- Peggy Plathan/Patricia Walker (AB) Women's Pairs Champions
- Claire Day, Amanda Berg, Jen MacDonald, Val Wilson (AB) Women's Fours Champions
- Jonathan Pituley/Michael Pituley (SK) Men's Pairs Champions
- Derek McKie, Lyall Mix, James Smith, Everett Zwiers (ON) Men's Fours Champions

CANADIAN OUTDOOR SINGLES

HERITAGE GREENS LBC (KITCHENER, ON)

- Cathy Larking (ON) - Michael Leong (BC)

CANADIAN MIXED PAIRS

NUTANA LBC (SASKATOON, SK)

- Cary Manns, Gigi Chan (BC)—Mixed Pairs Champions

CANADIAN SENIOR TRIPLES

BEACONSFIELD LBC (MONTREAL, QC)

- Kathy Smith, Val McWilliams, Pat Kostecki (ON) Women's Champions
- Wayne Wright, Don Caswell, Tom Roth (ON) Men's Champions

CANADIAN INDOOR SINGLES

PACIFIC INDOOR BOWLS CLUB (VANCOUVER, BC)

- Bobbi-Jean Charlton (BC) - Hirendra Bhartu (BC)



CANADIAN REPRESENTATION ABROAD

2019 Asia Pacific Championships: Kelly McKerihen, Joanna Cooper, Leanne Chinery, Jordan Kos, Jackie Foster, Ryan Bester, Rob Law, Cameron Lefresne, Greg Wilson, Pat Bird

- o Silver Medal: Ryan Bester in Men's Singles
- o Bronze Medal: Ryan Bester, Rob Law in Men's Pairs
- o Bronze Medal: Cam Lefresne, Greg Wilson, Pat Bird, Rob Law in Men's Fours
- o Bronze Medal: Leanne Chinery, Jordan Kos, Jackie Foster in Women's Triples

2019 Multi-Nations Gold Coast Invitational: Jordan Kos, Joanna Cooper, Jackie Foster, Leanne Chinery, Kelly McKerihen, Rob Law, Greg Wilson, Cameron Lefresne, Ryan Bester, John Bezear

- o Gold Medal: Ryan Bester, John Bezear in Men's Pairs
- o Silver Medal: Kelly McKerihen in Women's Singles
- o Bronze Medal: Ryan Bester in Men's Singles

2019 Champion of Champions: Shirley Fitzpatrick-Wong (MB) and Earl Luk (BC)

2019 IIBC U25 Championships: Brandon Watson (SK) and Emma Boyd (BC)

2020 World Indoor Cup: Hirendra Bhartu (BC) and Bobbi-Jean Charlton (BC) were ready to compete when the COVID-19 pandemic forced the cancellation of the event.



NATIONAL SQUADS

Men Women

Ryan Bester Rob Law David James Smith Greg Wilson Pat Bird	Cameron Lefresne Jonathan Pituley Braeden Campbell Lucas Caldwell	Jackie Foster Jordan Kos Pricilla Westlake Baylee vanSteijn	Joanna Cooper Shirley Fitzpatrick-Wong Emma Boyd Kelly McKerihen	
	2018 - 2020 Development	Squad (2 yr Appoint	ment)	
Owen Kirby	Erik Galipeau	Cathy Larking Jennifer MacDonald		
John Bezear	Mike McNorton	Mary Lou Richards		
Carter Watson	Brandon Watson	7 March 2017 (1987)		
	2019-20 Youth De	evelopment Squad		
Brandon Watson (SK)	Jordan Gailey (SK)	Emma Boyd (BC)	Jordan Kos (SK)	
Erik Galipeau (ON)	Max Bodley-Scott (BC)	Carah Webster (BC)	Luci Ewen (BC)	
Trevor Birrell (BC)	Lorrand Wong (SK)	Alena Bergeron (SK)	Sierra Trueman (BC)	
Owen Twamley (BC)	Auzzie Chambers (BC)	Alexis Gallacher (AB)		

FINANCIALS



MEMBERSHIP NUMBERS

Membership numbers remained fairly steady with growth in some provinces making up for attrition in other provinces. The 2019 numbers reflect a 4.5% growth since 2014. The new strategic plan "Bringing Canadians Together through Bowls" is largely focused around initiatives to grow the sport across the country. Recognizing that the COVID-19 pandemic will have an impact, our vision remains that by 2022 we will see participation trends that reflect overall growth of the sport.

The membership continues to reflect a very even gender distribution with 51% of the membership identifying as female and 49% identifying as male. The membership continues to be very adult oriented with only 2.0% of the membership identifying as under 25 years of age. These percentages are almost identical to the previous year's statistics.

Province	2014	2015	2016	2017	2018	2019
ВС	4,355	4,391	4,397	4,331	4,471	4,555
AB	676	675	808	802	819	841
SK	251	345	376	387	397	469
МВ	312	303	286	306	285	303
ON	6,638	6,748	6,721	6,661	6702	6,617
QC	387	389	346	358	325	311
NB	176	180	160	166	160	195
NS	415	390	429	479	501	535
PEI	81	69	67	71	63	63
NF/L	0	0	0	0	0	0
TOTALS	13,291	13,490	13,590	13,561	13,723	13,889





The overall financial health of the organization is represented in the "Statement of Financial Position" with the specific revenues and expenditures of the 2019-2020 fiscal year being represented in the "Statement of Operations".

STATEMENT OF FINANCIAL POSITION AS AT MARCH 31ST, 2020

		2020	-	2019
ASSETS				
CURRENT				
Cash	\$	118,826	\$	78,708
Investments				
 Endowment fund 		228,397		237,393
- other		285,537		280,983
Accounts receivable		98,360		14,127
Prepaid Expenses		30,254	_	45,052
	\$ _	761,374	\$_	656,263
LIABILITIES				
CURRENT				
Accounts Payable	\$	33,693		52,051
Deferred revenue		117,822		
NET ASSETS				
Restricted for endowment fund		229,563		238,559
Unrestricted	_	380,296	_	365,653
		609,859	12	604,212
	\$_	761,374	_	656,263





STATEMENT OF OPERATIONS AS AT MARCH 31ST, 2020

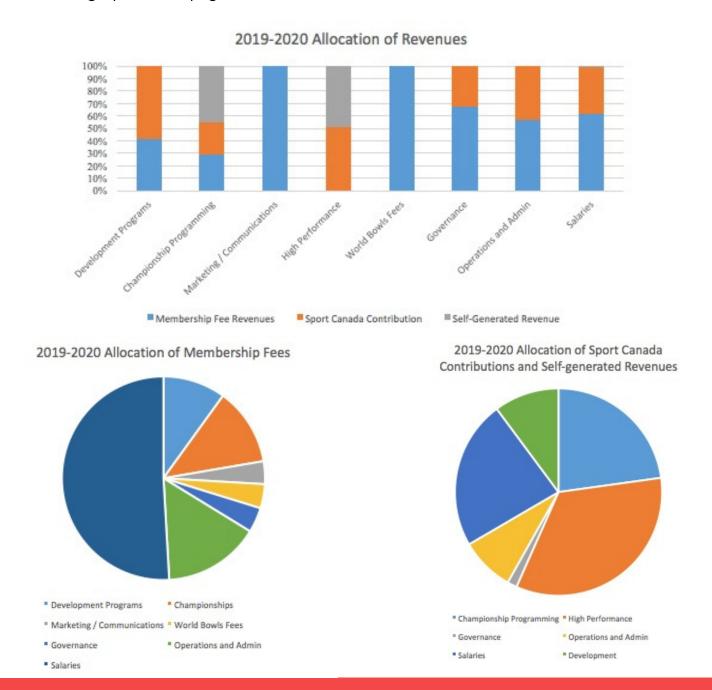
Membership fees 256,951 212,476 Registration and entry fees (competitions 29,850 29,150 High performance fees 28,500 46,625 Sales of merchandise and publications 25,711 13,257 Grants 23,360 3,360 Investments - - - Endowment fund (8,996) 15,261 - other 5,380 4,766 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633 - EXPENSES - - Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,749 World Bowls fees 9,836 9,825 Membership development 8,731 8,937 Domestic competitions 111,562 82,744 Communications and public relations 4,870 6,		2020	2019
Membership fees 256,951 212,478 Registration and entry fees (competitions 29,850 29,150 High performance fees 28,500 46,625 Sales of merchandise and publications 25,711 13,257 Grants 23,360 3,360 Investments 23,360 3,360 - Endowment fund (8,996) 15,261 - other 5,380 4,766 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633	REVENUE		
Registration and entry fees (competitions 29,850 29,150 High performance fees 28,500 46,625 Sales of merchandise and publications 25,711 13,257 Grants 23,360 3,360 Investments 3,260 15,261 - Endowment fund (8,996) 15,261 - other 5,380 4,765 Donations 3,471 3,819 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633	Sport Canada	\$ 241,078	\$ 205,500
High performance fees 28,500 46,625 Sales of merchandise and publications 25,711 13,257 Grants 23,360 3,360 3,360 Investments	Membership fees	256,951	212,478
Sales of merchandise and publications 25,711 13,257 Grants 23,360 3,360 Investments 15,261 - other 5,380 4,765 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633 - EXPENSES 612,415 540,633 Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,744 World Bowls fees 9,836 9,826 Membership development 4,985 7,295 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,399 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666	Registration and entry fees (competitions	29,850	29,150
Grants 23,360 3,360 Investments - Endowment fund (8,996) 15,261 - other 5,380 4,765 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633 92 EXPENSES 612,415 540,635 EXPENSES 9,836 9,823 Officials development program 4,998 4,418 Coaching program 6,919 8,734 World Bowls fees 9,836 9,823 Membership development 4,985 7,295 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,399 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243<	High performance fees	28,500	46,625
Investments	Sales of merchandise and publications	25,711	13,257
- Endowment fund (8,996) 15,261 - other 5,380 4,765 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633 612,415 540,635 EXPENSES Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,745 World Bowls fees 9,836 9,823 Membership development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,482 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 606,768 536,517	Grants	23,360	3,360
- other 5,380 4,765 Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633 612,415 540,635 EXPENSES Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,744 World Bowls fees 9,836 9,823 Membership development 4,985 7,295 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 606,768 536,517	Investments		
Donations 3,471 3,815 Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633	- Endowment fund	(8,996)	15,261
Coaching Association of Canada 3,438 5,500 Advertising and Sponsorship 1,039 920 Miscellaneous 2,633	- other	5,380	4,769
Advertising and Sponsorship 1,039 920 Miscellaneous 2,633	Donations	3,471	3,819
Miscellaneous 2,633 612,415 540,639 EXPENSES Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,749 World Bowls fees 9,836 9,835 Membership development 4,985 7,299 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 606,768 5	Coaching Association of Canada	3,438	5,500
EXPENSES Officials development program Coaching program 6,919 8,734 High Performance program 118,494 World Bowls fees 9,836 9,836 Membership development 4,985 7,299 Bowler and club Development 8,731 Domestic competitions 111,562 Communications and public relations Merchandising and public relations Meetings (governance) National office operations Safe sport and gender equity Para bowls Staff salaries and travel 612,415 540,639 54,998 4,418 4,998 4,919 4,985 7,299 8,731 8,937 6,834 4,442 6,399 111,562 82,748 6,399 115,205 10,300 15,666	Advertising and Sponsorship	1,039	920
EXPENSES Officials development program Coaching program High Performance program High Performanc	Miscellaneous	2,633	
Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,749 World Bowls fees 9,836 9,823 Membership development 4,985 7,299 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,399 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119		612,415	540,639
Officials development program 4,998 4,418 Coaching program 6,919 8,734 High Performance program 118,494 119,749 World Bowls fees 9,836 9,823 Membership development 4,985 7,299 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,399 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119	EXPENSES		
Coaching program 6,919 8,734 High Performance program 118,494 119,749 World Bowls fees 9,836 9,823 Membership development 4,985 7,299 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,399 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119		4,998	4,418
High Performance program 118,494 119,749 World Bowls fees 9,836 9,823 Membership development 4,985 7,299 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119			8,734
World Bowls fees 9,836 9,823 Membership development 4,985 7,293 Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517		•	119,749
Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517			9,823
Bowler and club Development 8,731 8,937 Domestic competitions 111,562 82,748 Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	Membership development	4,985	7,299
Communications and public relations 4,442 6,395 Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243		8,731	8,937
Merchandising and publications 4,870 6,834 Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243	Domestic competitions	111,562	82,748
Meetings (governance) 15,205 10,300 National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	Communications and public relations	4,442	6,395
National office operations 55,344 49,422 Official languages 13,602 15,666 Safe sport and gender equity 25,243 73 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	Merchandising and publications	4,870	6,834
Official languages 13,602 15,666 Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	Meetings (governance)	15,205	10,300
Safe sport and gender equity 25,243 Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	National office operations	55,344	49,422
Para bowls 10,334 73 Staff salaries and travel 212,203 206,119 606,768 536,517	Official languages	13,602	15,666
Staff salaries and travel 212,203 206,119 606,768 536,517	Safe sport and gender equity	25,243	-
606,768 536,517		10,334	73
	Staff salaries and travel	212,203	206,119
		606,768	536,517
NET REVENUE FOR THE YEAR 5,647 4,122	NET REVENUE FOR THE YEAR	5,647	4,122

FINANCIALS



ALLOCATION OF RESOURCES

The 2019-2020 Allocation of Revenues chart and two pie charts below depict how Bowls Canada uses financial resources to fund organizational expenditures. Sport Canada contributions have specific conditions restricting the types and amounts of expenditures for which federal government funding can be used. Self-generated revenues include items such as championship entry fees, contribution fees paid by national team athletes, advertising, sponsorship, grants and unrestricted donations.



THE FACES OF BOWLS CANADA BOULINGRIN

Board of Directors 2019-20

Ian Howard - President
Kathryn MacGregor - Vice President
Lorane Martin - Secretary
Steve Moors -- Treasurer
Jeff Harding - Director
Ivo Van Bastelaere - Director
Anne Mathewson - Director
David Llewellyn - Director
Cathy Selzler - Director

Government and Corporate Partners

Government of Canada: Sport Canada Commonwealth Sport Canada Coaching Association of Canada MVP Sports Kukri North America

Staff 2019-20

Don Caswell - Director

Anna Mees (Executive Director - Full Time), Joan Desautels (Bookkeeper - part-time), Jake Schuknecht (Bowls Development Officer - Full Time), Callie Donnelly (Office Administrator - part time), Matthew Nafe (Communications / Operations Coordinator), Terry Scott (National Coach -part-time), Darryl Fitzgerald (National Development Coach part-time)

National Competition Committee

Vacant (Chair), Jonathan Pituley, Dave Cox, Ernie Meid, Heather Comba

National Officials Committee

Nick Watkins (Chair), George Cubiss, Sharyl Ann Milligan, Helen Leroux

2019 Chief Official: George Cubiss

High Performance Committee

Jean Roney (Chair), Ryan Stadnyk, Mary Wright, Anita Nivala, Steven Santana, Jackie Foster (Athlete Representative), Rob Law (Athlete Representative)

Marketing Committee

Alex Scott (Chair), John Siteman, Brandon Watson, Ralph Ellis

Task Forces and Working Groups 2019-2020

Learn to Bowl Program: Josh Cameron, Jordan Kos, Bob Marshall, and Jake Schuknecht
Long-term Athlete Development: Darryl Fitzgerald, Derek Dillon, David Calam, Jake Schuknecht, Paul Jurbala
Para Bowls: Kathryn MacGregor, Jane Blaine, Chelsea Robertson, Don Caswell, Dave Ruckman, Alan Dean, Pat Vos,
Anna Mees

Greens Advisory Group: Charles Roach, Terry O'Neil, John Bjornson

Provincial Bowls Association Partners

Bowls Alberta Bowls British Columbia

Bowls Saskatchewan Inc. Quebec Lawn Bowling Federation

Ontario Lawn Bowls Association Lawn Bowls Nova Scotia

Bowls New Brunswick Boulingrin Prince Edward Island Lawn Bowling Association

Bowls Manitoba Inc.